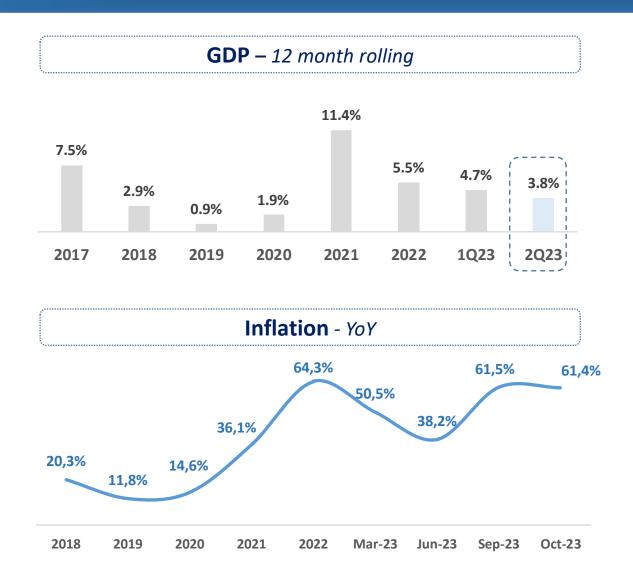
Yapı Kredi Investor Presentation

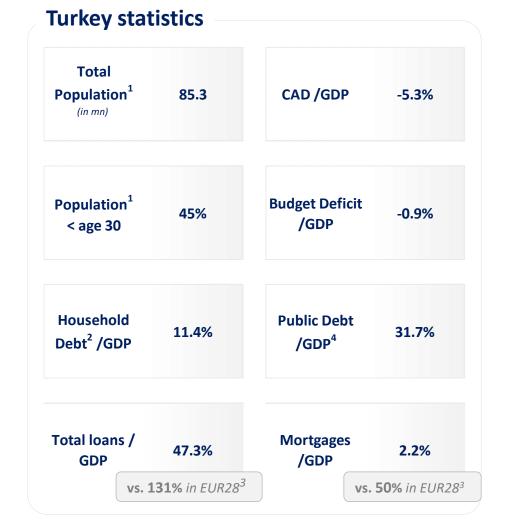


# **Macroeconomic Overview**

- **Turkish Banking Sector**
- **Shareholder Structure**
- Yapı Kredi at a Glance Key Financial Figures
- **Financial Performance**
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- Annex

# **Macro trends & Demographics**







Source: TUİK, as of 2022-end.

<sup>2.</sup> Source: CBRT, as of December-end, 2022

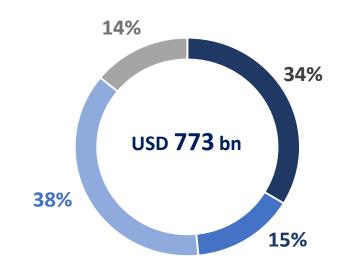
<sup>3.</sup> Source: ECB, as of 2022-end.

<sup>4.</sup> Source: Ministry of Treasury and Finance, ratio as of December-end, 2022.

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# **Turkish Banking Sector**

### Asset Breakdown of Banking System<sup>1</sup>





1	Rased on RRSA monthly data	as of Sentember 2023	

Based on TBB data, as of June 30, 2023.

Top 10 Banks <sup>3</sup>	Marke	t Share	Free Float	Foreign Direct
	Assets	Loans		Ownership
Private				
Isbank	9,9%	9,3%	33,6%	
Garanti BBVA	8,3%	8,8%	13,9%	BBVA (85.97%)
Akbank	7,6%	7,2%	50,8%	
Yapı Kredi	7,4%	7,1%	38,8%	
QNB Finansbank	4,1%	4,8%	0,12%	QNB (99.88%)
DenizBank	4,0%	3,9%	_	Emirates NBD (100%)
TEB	1,7%	1,7%	_	BNP Paribas (72.5%)
State				
Ziraat Bank	15,9%	17,3%	_	
VakıfBank	11,6%	12,9%	6,0%	
Halk Bankası	10,4%	11,5%	8,5%	

**Yapı Kredi** is the **4th largest private bank** in Turkey with total assets worth USD 57bn.

Based on BRSA bank-only financials, as of September-end, 2023.

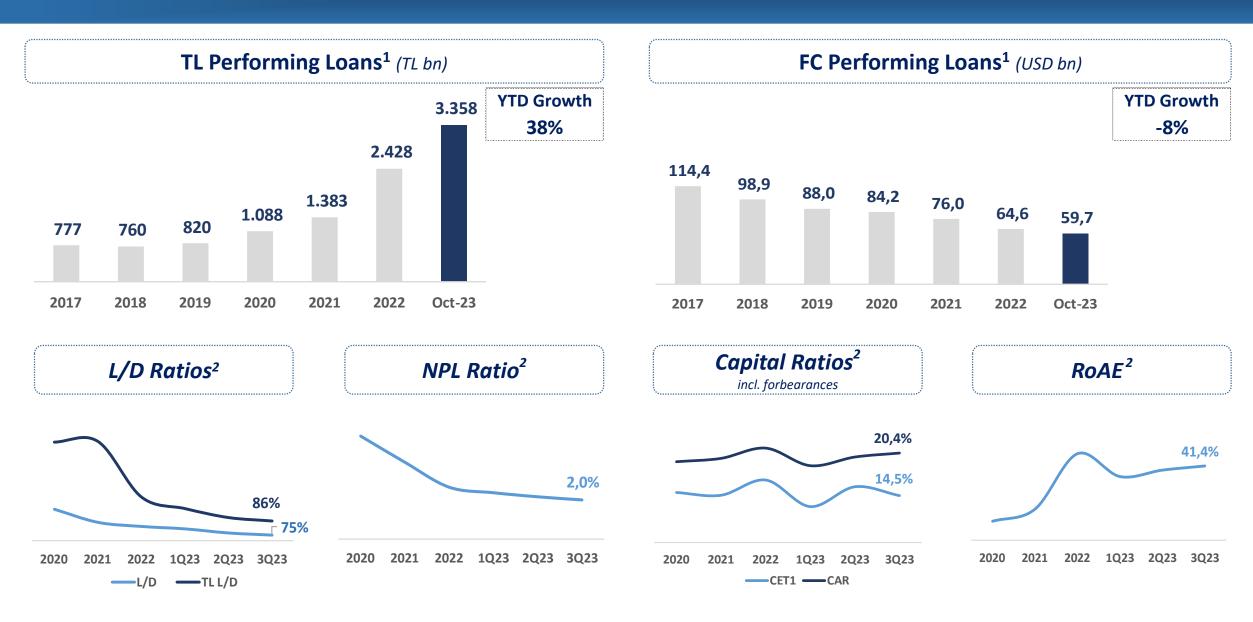
# **Turkish Banking Sector – Commercial Banks**



Notes:Commercial banks' figures

<sup>1.</sup> Based on BRSA weekly data, as of October 27, 2023

# **Turkish Banking Sector – Private Banks**



Notes:Private banks' figures

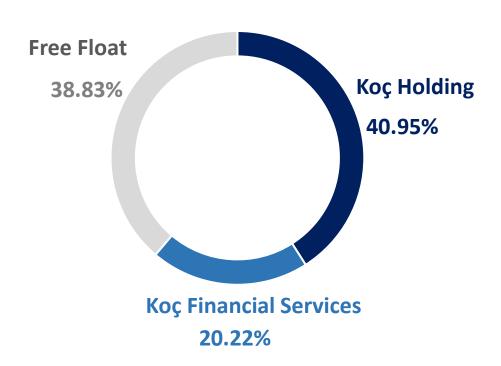
<sup>1.</sup> Based on BRSA weekly data, as of October 27, 2023

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# Yapı Kredi Ownership Structure

Koç Holding: Stable, long-term focused majority shareholder

### **Ownership Structure**





### **Largest exporting group in Turkey:** ~7% of Turkey's total exports

Koç Holding	9M23
Total Assets (TL mln)	2,331,225
Revenues (TL mln)	886,318
Net Income (TL mln)	73,675

Koç Holding Ratings: Moody's: B3 / S&P: B

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# Yapı Kredi: A leading financial services group

# Yapı Kredi in Numbers<sup>1</sup>

Number of 796 Branches

Employees 15.584

Number of ATM's 4,891

Digital Banking
Active Customer 92%
Penetration

POS Terminals >1.2mn

### **Subsidiaries**



**15.2%**<sup>2</sup> market share on the basis of market share in equities



A leading institution with **18.4%**<sup>4</sup> market share



Advanced product management expertise with a 9.2% market share



Strong transaction capabilities in foreign trade and structured commodity finance



Solidly positioned in the sector with a 10.4% market share

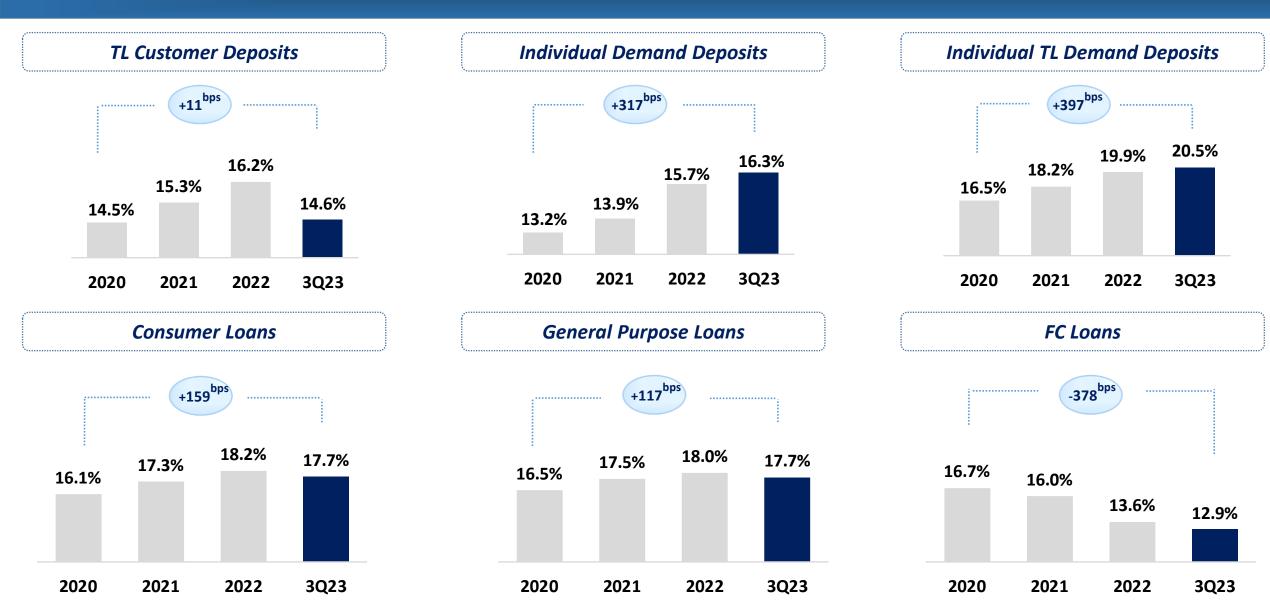


Investments in digital products and channels

#### Notes:

- 1. As of Sep-end, 2023
- 2. Market share based on Takasbank data as of June'23
- 3. Market share based on Borsa Istanbul data as of Sep'23
- 4. Leasing and Factoring market shares based on Association of Financial Institution data as of June'23

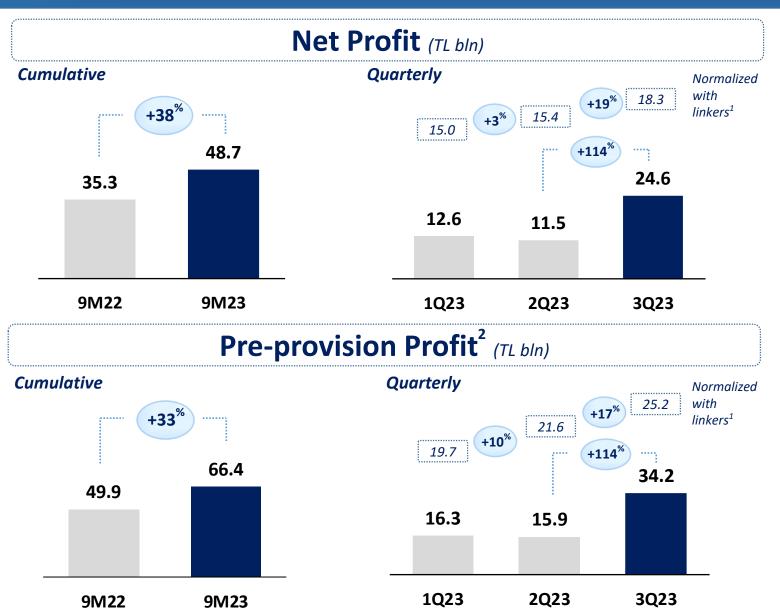
# Market share gains in lucrative products, empowering profitability



Based on BRSA weekly data, FC Loans exclude loans provided to financial institutions.

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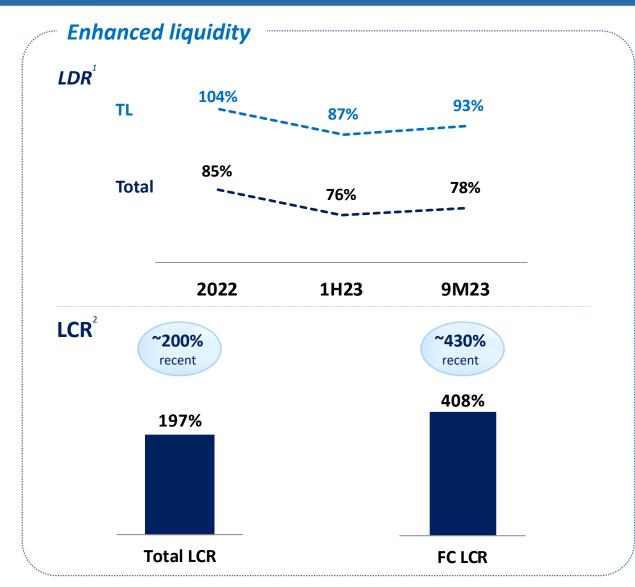
# Timely and pioneer ALM strategies resulted in top notch bottom line

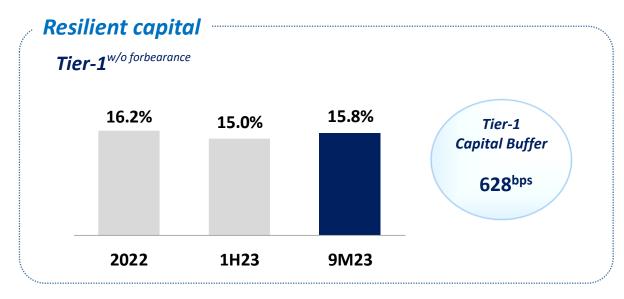


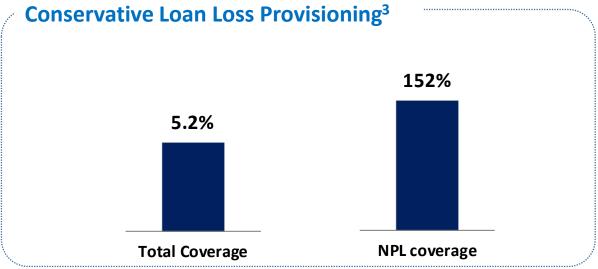
RoTE 46%

RoA 4.5%

# Robust fundamentals preserved and utilized for exceptional profitability







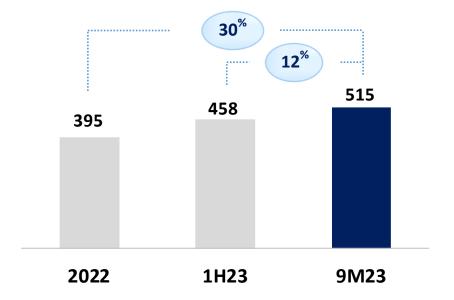
3. Based on Bank-only BRSA financials

<sup>1.</sup> LDR= Loans / (Deposits + TL Bonds)

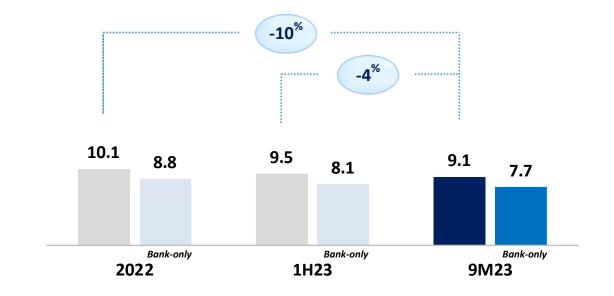
<sup>2. 3</sup> months average

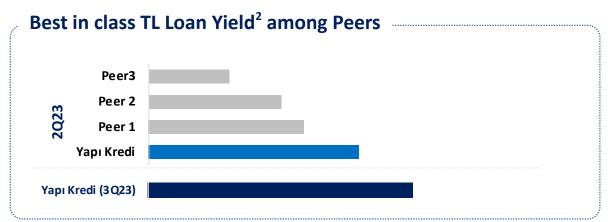
# Lucrative lending strategy pays off with ongoing loan yield improvement

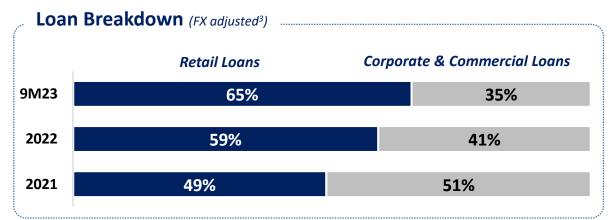
# TL Performing Loans<sup>1</sup> (TL bln)



## FC Performing Loans<sup>1</sup> (US\$ bln)

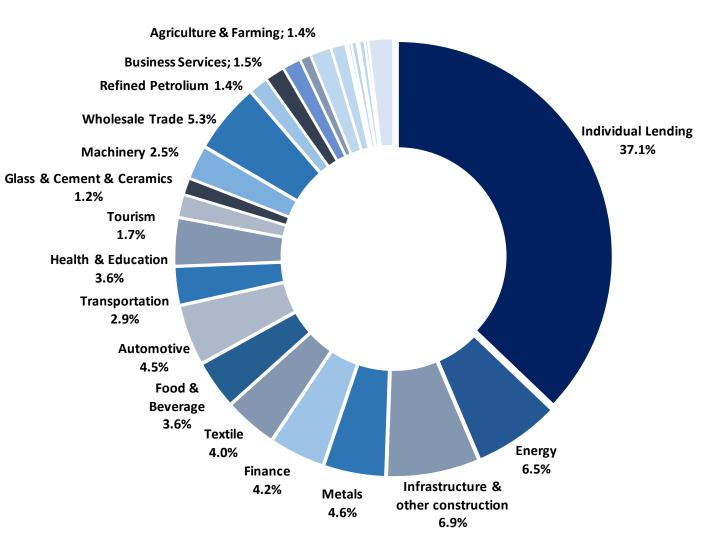






- Loans exclude loans provided to financial institutions
- Credit card related differences adjusted
- Based on 2020 FX rate and MIS data, Retail loans include individuals, SME and credit cards.

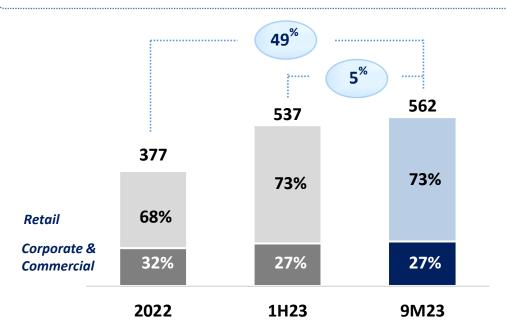
### Sectoral breakdown of loans



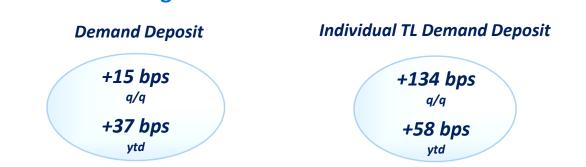
- The Share of Energy Loans in total down by 7 pp since 2018
- The Share of Infrastructure and Other Construction in total down by 3 pp since 2018
- Energy Sector total coverage at 18%, 50% of the loans are under Stage 2
- Energy Sector Risky Stage 2 files' coverage at 24%
- 8% share of **SMEs** in cash loans

# Strong demand deposit growth in a higher rate era thanks to intact customer base

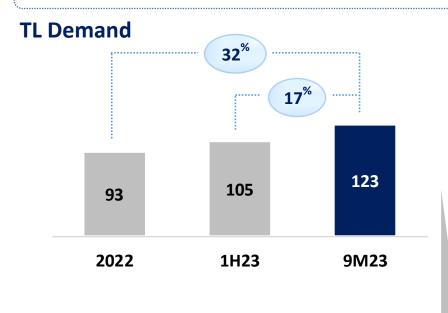




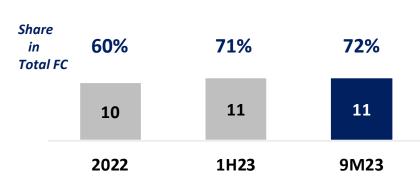
### Market share<sup>1</sup> gains via small ticket focus



# **Customer Demand Deposits**



### FC Demand (USD bln)

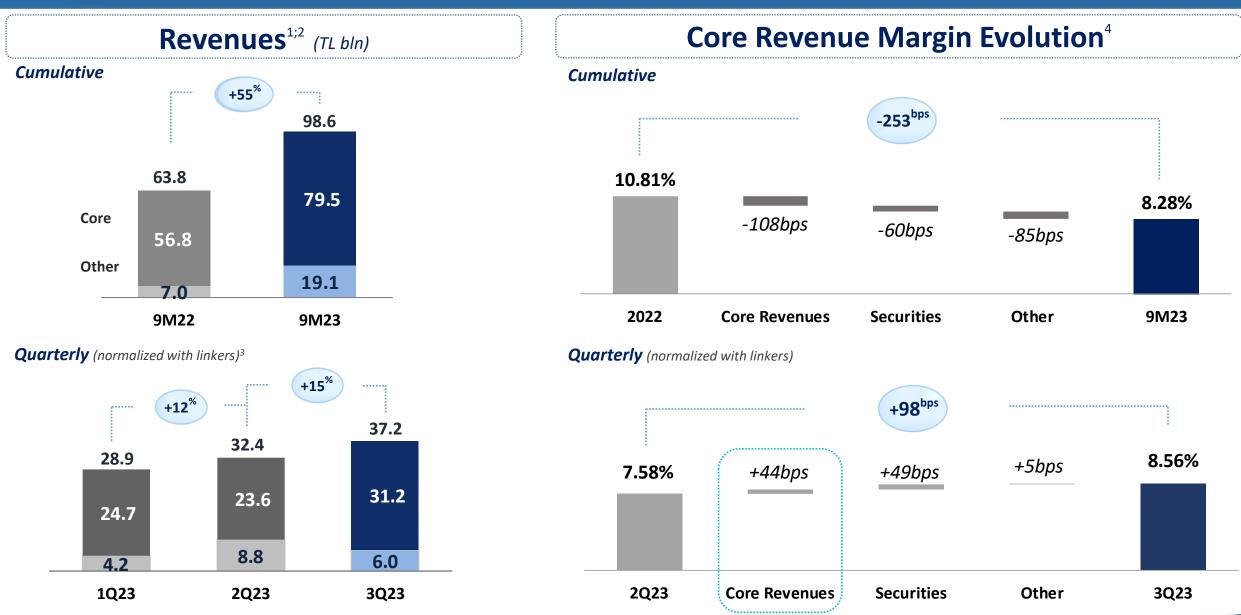


### **Share of Demand**

TL: 22% +238 bps q/q

Total: 43% +164 bps q/q

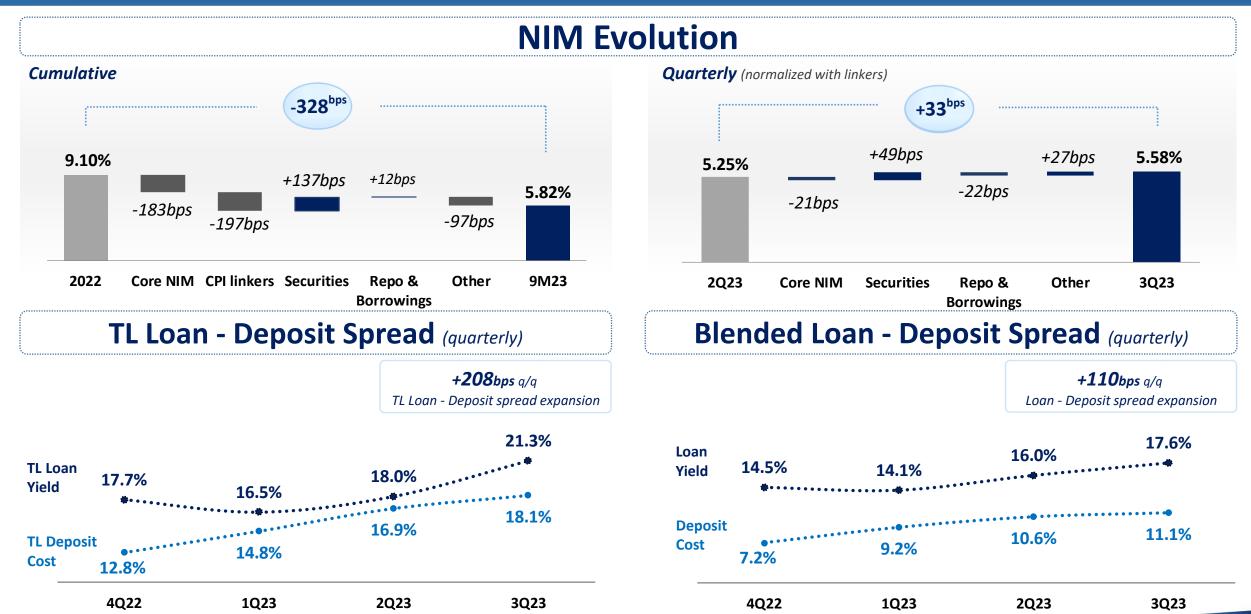
# Sustainable core revenue generation supporting the top-line



Notes:

# Remarkable spread expansion

Pioneer ALM strategy: ~200bps below sector average pricing for TL deposits during quarter



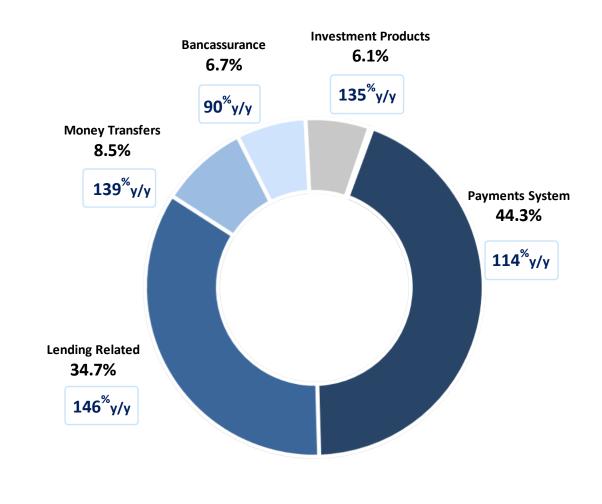
20 - <sub>©Yapık</sub>

# Stellar fee performance continues with an eye-catching 49% q/q increase

### **Net Fee & Commission Income** (TL mln)

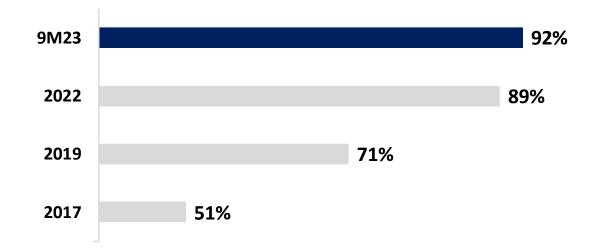
# **Cumulative 128**<sup>%</sup> 24,226 10,609 9M22 9M23 Quarterly **49**<sup>%</sup> 11,037 7,401 **2Q23 3Q23**

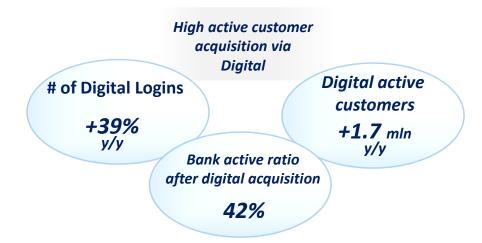
### **Net Fee & Commissions Composition**<sup>1</sup>



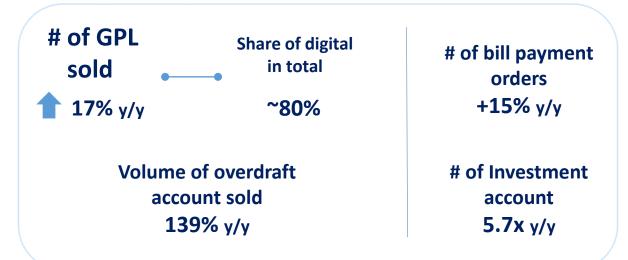
# **Digital Banking**

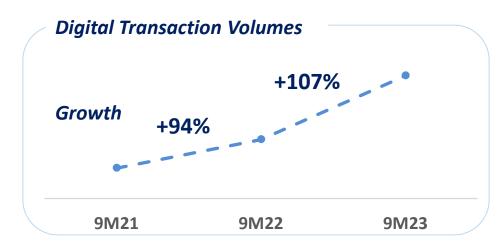
### **Digital Customer Penetration**



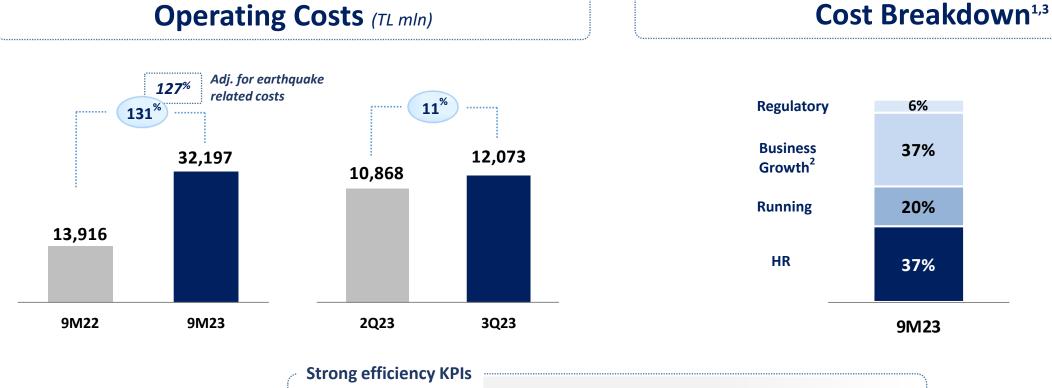


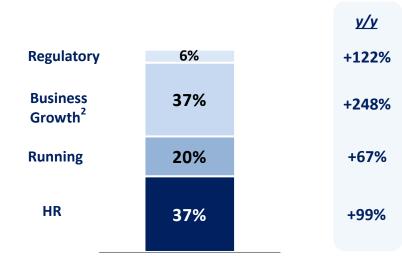
## **Sales via Digital Channels**

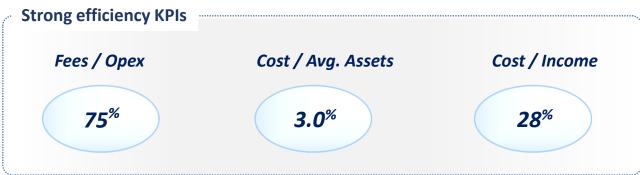




# Inflation driven cost growth, best-in-class efficiency





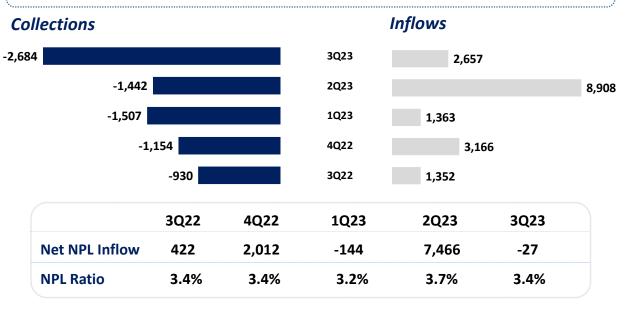


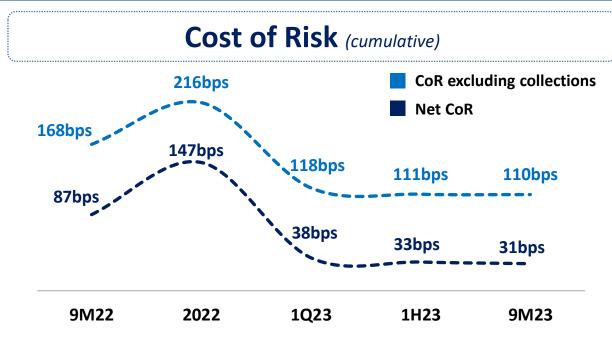
#### Notes:

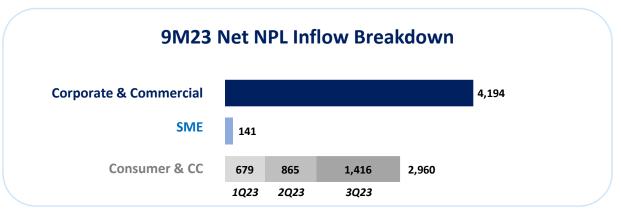
- Based on Bank-only financials, MIS data
- Including customer acquisition costs, World points and advertisement
- Earthquake related costs are excluded

# Sound collections resulting in negative net NPL inflows supporting CoR

# **Quarterly Net NPL Formation**<sup>1;2</sup> (TL mln)



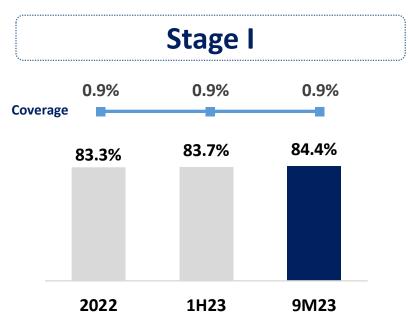


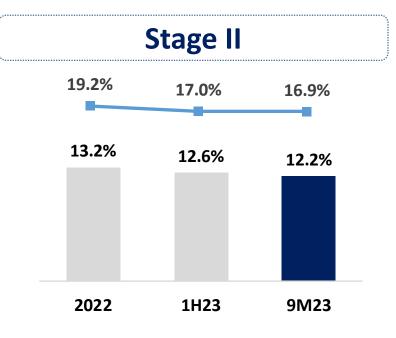


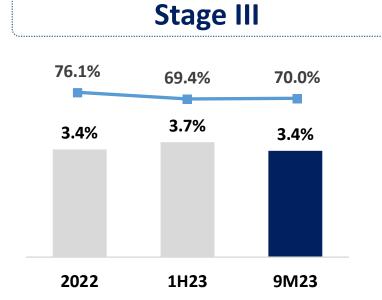


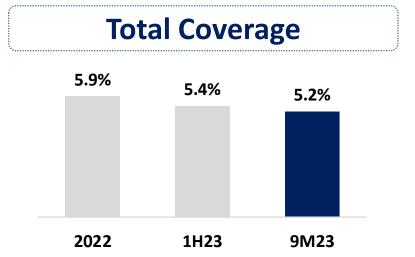
- Based on Bank-only BRSA financials
- Excluding the positive impact of NPL sales & write-offs; 2Q23 NPL Sale amount: 1,756 million TL which was fully covered

# **Staging and coverages**



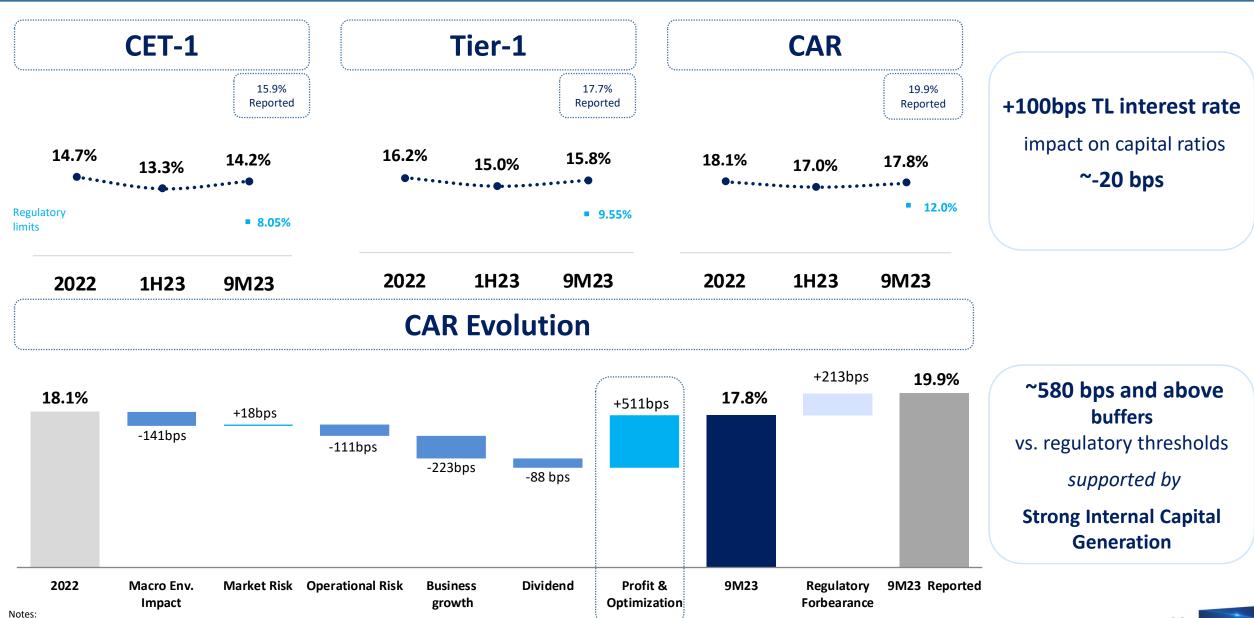






# Ongoing internal capital generation further supports capital ratios

Capital Conservation Buffer: 2.5%; Counter-Cyclical Buffer: 0.06%; SIFI Buffer: 1.0%



# **Details of main borrowings**

	Syndications	<ul> <li>US\$ 1.05 bln</li> <li>Nov'22: US\$ 210 mln and € 249 mln, all-in cost at SOFR+ 4.25% and Euribor+ 4.00% for 367 days. 23 banks from 14 countries Sustainability linked</li> <li>Jun'23: US\$ 201,5 mln and € 353,4 mln, all-in cost at SOFR+ 4.25% and Euribor+ 4.00% for 367 days. 35 banks from 21 countries Social Loan</li> </ul>
	AT1	~US\$ 650 mln outstanding ■ Jan'19: US\$ 650 mln market transaction, callable every 5 years, perpetual, 13.875% (coupon rate)
ional	Subordinated Transactions	<ul> <li>~US\$ 770 mln outstanding</li> <li>Dec'13: US\$ 270 mln, 10NC5, 7.72% – Basel III Compliant</li> <li>Jan'21: US\$ 500 mln market transaction, 10NC5, 7.875% (coupon rate)- Basel III Compliant</li> </ul>
International	Foreign and Local Currency Bonds / Bills	US\$ 1.50 bln Eurobonds  Jun'17: US\$ 500 mln, 5.85% (coupon rate), 7 years  Mar'19: US\$ 500 mln, 8.25% (coupon rate), 5.5 years  Sep'23: US\$ 500 mln, 9.25% (coupon rate), 5 years- Sustainable
	Covered Bond	TL 800 mln outstanding  Mar'19: Mortgage-backed with 5 years maturity  Dec'19: Mortgage-backed with 5 years maturity
	DPRs	US\$ 3.09 bln total outstanding:  Sep'23: US\$ 714.4 mln and € 100 mln with maturities varying between 5 and 8 years and with 6 different investors  Oct'23: US\$ 175 mln with 5 years maturity and with 2 different investors
Domestic	Local Currency Bonds / Bills	TL 6.84 bln total  Jul'23: TL 1,76 bln, 4-month maturity  Aug'23: TL 1,68 bln, 5-month maturity  Sep'23: TL 3,40 bln, 3-month maturity  3023  Sep'23: TL 3,40 bln, 3-month maturity
Dom	Subordinated Bonds	TL 800 mln total  Jul'19: TL 500 mln, 10-year maturity, TLREF index + 193 bps

Oct'19: TL 300 mln, 10-year maturity, TLREF index + 130 bps

# **2023 Guidance**

		2023	9M23	Potential/Risk
Volumes	TL Loan Growth	< 40%	30%	✓
	FC Loan Growth	Reduction	-10%	✓
	NIM	≥ 5%	5.8%	♠ Upside potential
Revenues	Fee Growth	> 90%	128%	• Upside potential
Costs	Cost growth	< 120%	131%	✓
Asset Quality	Total CoR	~ 100bps	31bps	Downside potential

2023 RoTE: >30%



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Inf. Acc. 2023 RoTE: mid-to-low teens



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# **Sustainability**

### Climate Change Mitigation 🛱 🟨 💩 🕽 🦻











### **Sustainable Finance**











- > Committed to Net-Zero Banking Alliance (NBZA) in July 2023
- ➤ Measuring Scope-3 Category 15: **Investments emissions** according to PCAF since 2021
- ➤ Committed to SBTi since July 2021
- > Completion of first climate risk analysis of the loan portfolio

> Thermal Coal-related Power & Mining phase out

- > Yapı Kredi Leasing & Arçelik Cooperation **Solar Panel Installations**
- Launch of the WWF Green **Office Programme**









### **ESG-Linked Products & Services**

- > The goal of reaching a total of **20 thousand** women entrepreneurs in 5 years with advantageous products/services under UN Women Generation Equality Forum
- ➤ Nature Friendly Mortgage & Auto loans
- Sustainability-Linked Loans
- > ESG-Linked Investment Funds
- ESG Advisory Services

**Sustainability-Linked Funding** 

~30% of Total Wholesale

Renewable Energy Loans ~50% of Total Energy Portfolio

## **Ratings**

#### Leader in Turkey, Best-in-Class Globally



Upgraded by 3 levels to AA Leader

#### **Best Among the Top Tier-1 Turkish Banks**



**Risk Rating** Score: 15.9 **Low Risk** 

#### **CDP Climate Change A**- Leadership Score



#### Above global sector average

Scope-3 Category 15: Investments emission data disclosure since 2021

#### 1 of 5 Companies in Turkey

#### **Sustainability Yearbook**

Member 2022

S&P Global

Total ESG score: 67

## **Indices & Initiatives**









First Turkish Bank to become a signatory







# **Our Sustainability Milestones**

#### 2014

- Yapı Kredi was included in the Borsa **İstanbul (BIST) Sustainability Index**
- The Bank established its Sustainability Committee

#### 2015

- First Sustainability Report
  - An independent audit was performed for the first time on selected indicators of the Sustainability Report

#### 2016

- Yapı Kredi prepared its first response to the CDP Climate Change Program.
- Yapı Kredi joined the WEPs platform created under the partnership of the United Nations Global Compact Agreement and (UN Women)

#### 2017

- Yapı Kredi was included in the FTSE4Good Emerging Index
- The Bank became a founding signatory of the • Global Compact Turkey's Declaration on Sustainable Finance

#### 2018

Yapı Kredi issued its first report under the Carbon Disclosure Project (CDP) Water Safety Program The Bank participated in the Business World **Against Domestic Violence** Project









#### 2019

Yapı Kredi became one of the founding signatories of the Principles for Responsible Banking (PRB) of the United **Nations Environment Programme Finance** Initiative (UNEP FI)

#### 2020

- Yapı Kredi published its First Integrated Report
- First green bond
- The Bank was ranked among the CDP 2020 Water Security Program Leaders of Turkey by receiving the highest ranking (A-(Leadership))

#### 2021

- Yapı Kredi became one of the supporters of the TCFD
- Yapı Kredi published its First **Integrated Annual Report**
- The Bank became one of the five companies from Turkey included in the 2021 Bloomberg Gender Equality Index
- The Bank launched its electric/hybrid vehicle loan program

### 2022

- The Bank was ranked among the CDP 2021 Water Security Program Leaders of Turkey
- S&P Global 2022 Sustainability Yearbook

# STEP: A new Program to trigger our customers' behaviors towards sustainability

### **Reducing Paper Consumption**

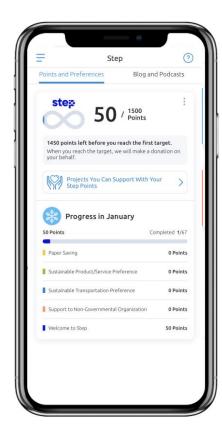
Digital on-boarding E-statement & E-receipt Digital contracts / documents



## Sustainable Life Style

Transportation preferences Daily step tracking NGO donations





### **Donation to NGOs**



### **Leading Sustainability Transformation**

- Creating awareness
- Driving the demand for sustainable products

Contributing to environment, climate & education

## **Sustainable Products**

Nature Friendly Mortgage Electric Vehicle Loan **ESG Mutual Funds** 

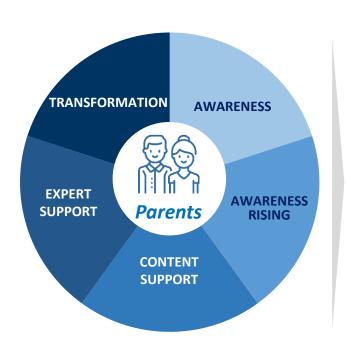
### Conscious **Consumption**

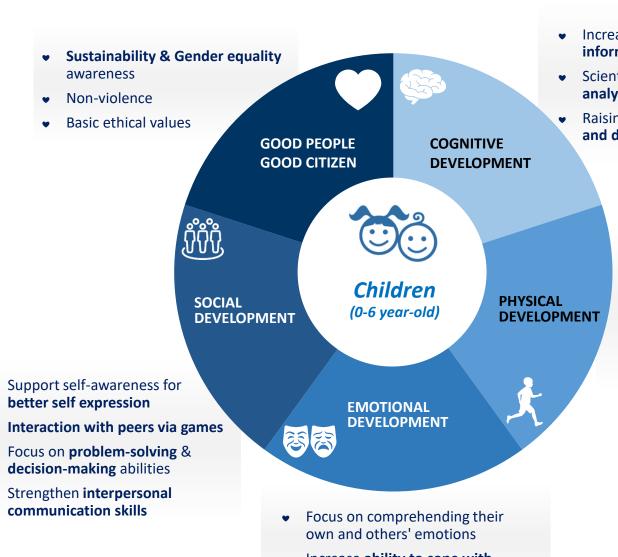
Sustainable Brand Preferences (Shopping from STEP Member **Businesses**)

# Snowball for the Future: In honor of the «100th anniversary» of our Republic

Pre-school Educational Development Programme







- Increase ability to use and produce information
- Scientific support to improve analytical intelligence
- Raising awareness on mathematics and digitalization

- Strengthen physical coordination
- Healthy and balanced nutrition awareness
- Participation in **physical activities**
- Language skills and participation in oral activities

Please Click here to watch the launch movie

Web: https://yapikrediyarinlarakartopu.com.tr











# **Snowball for the Future**

Pre-school Educational Development Programme - Launch Movie



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# Macro environment and banking sector

### **Macro Environment**

	2021	2022	9M23
GDP Growth (y/y) <sup>1</sup>	11.4%	5.5%	3.9%
CPI Inflation (y/y)	36.1%	64.3%	61.5%
CAD <sup>2</sup> /GDP <sup>3</sup>	-0.9%	-5.4%	-5.5%
Budget Deficit/GDP <sup>3</sup>	-2.6%	-0.9%	-2.8%
USD/TL (eop)	12.98	18.70	27.38
2Y Benchmark Bond Rate (eop)	22.7%	8.8%	24.0%

### **Banking Sector -** *Private Banks*

	2021	2022	9M23
Loan Growth (ytd)	40%	52%	35%
TL	27%	76%	35%
FC (USD)	-9%	-15%	-8%
Cust. Deposit Growth (ytd)	58%	59%	47%
TL	28%	152%	64%
FC (USD)	1%	-20%	-12%
NPL Ratio	4.0%	2.7%	2.1%
CAR <sup>4</sup>	19.6%	21.6%	20.2%
RoTE <sup>4</sup>	17.4%	48.2%	38.0%

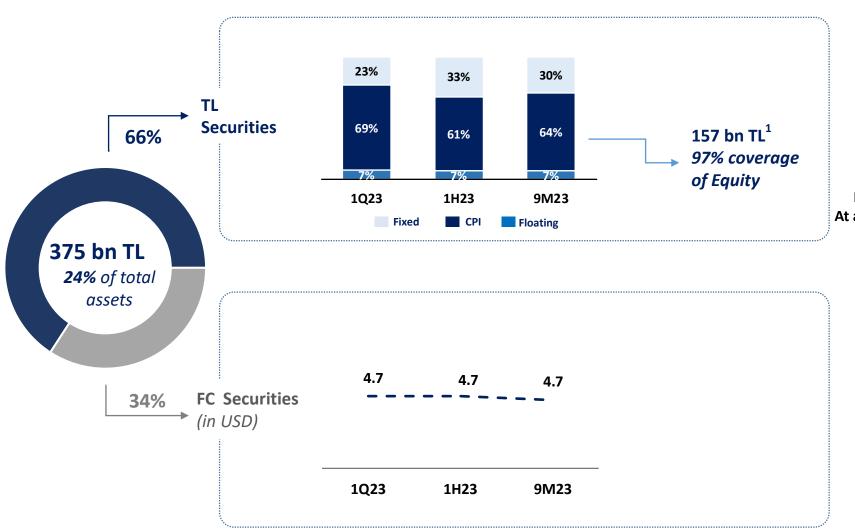
All macro data as of September 2023 unless otherwise stated Banking sector volumes based on BRSA weekly data as of 29 September 2023

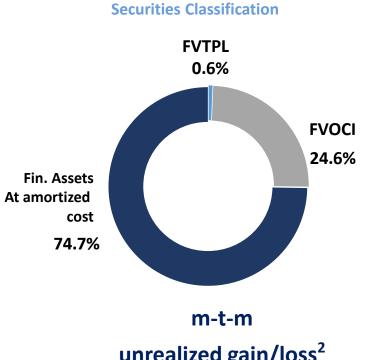
CAD indicates Current Account Deficit as of August'23

9M23 GDP Forecast

4. As of August 2023; CAR includes regulatory forbearances

# **Securities portfolio**





unrealized gain/loss<sup>2</sup>
-1.3 bln TL

Mainly due to the valuation change of the linkers

(+2.3 bln TL in 1H23)

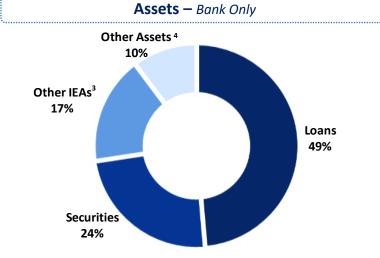
lotes:

Based on Bank-Only financials

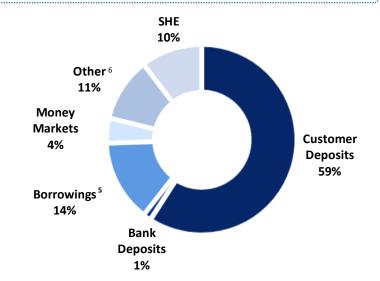
I. Including Accruals

# **Consolidated balance sheet**

TL bln	9M22	2022	1H23	9M23	q/q	ytd	
Total Assets	1,093	1,184	1,482	1,678	13%	42%	_
Loans <sup>1</sup>	544	584	702	763	9%	31%	10001000000
TL Loans	342	395	458	515	12%	30%	
FC Loans (\$)	11	10	9	9	-4%	-10%	
Securities	214	250	332	386	16%	54%	
TL Securities	127	158	201	248	23%	56%	
FC Securities (\$)	5	5	5	5	-1%	3%	
<b>Customer Deposits</b>	617	695	941	984	5%	42%	
TL Customer Deposits	293	377	537	562	5%	49%	
FC Customer Deposits (\$)	18	17	16	15	-1%	-9%	
Borrowings	226	219	252	317	26%	44%	
TL Borrowings	20	24	20	23	11%	-7%	
FC Borrowings (\$)	11	10	9	11	20%	3%	unnomnoumou
Shareholders' Equity	113	126	139	162	16%	28%	
Assets Under Management	104	135	173	206	19%	52%	
Loans/(Deposits+TL Bills)	87%	85%	76%	78%			_
CAR <sup>2</sup>	17.6%	18.1%	17.0%	17.8%			
Tier-I <sup>2</sup>	15.5%	16.2%	15.0%	15.8%			
Common Equity Tier-I <sup>2</sup>	13.9%	14.7%	13.3%	14.2%			







#### Notes:

- 1. Loans indicate performing loans excluding loans provided to financial institutions. TL and FC Loans are adjusted for the FX indexed loans
- 2. Excluding regulatory forbearances
- 3. Other interest earning assets (IEAs) include Balances with the Central Bank Turkey, banks and other financial institutions, money markets, factoring receivables, financial lease receivables
- 4. Other assets include investments in associates, subsidiaries, joint ventures, hedging derivative financial assets, property and equipment, intangible assets, tax assets held for resale and related to discontinued operations (net) and other
- Borrowings: include funds borrowed, marketable securities issued (net), subordinated loans. Intragroup funding / Total exposures is limited to cash excluding Business Related (i.e. Trade Finance), Repos and loro/nostro accounts
- 6. Other liabilities: other provisions, hedging derivatives, deferred and current tax liability and other

# **Consolidated income statement**

TL million	3Q22	2Q23	3Q23	y/y	q/q	9M22	9M23	y/y
Net Interest Income including swap costs	21,377	10,588	29,189	37%	176%	46,199	55,304	20%
o/w NII	21,299	8,906	29,554	39%	232%	47,857	53,457	12%
o/w CPI-linkers <sup>1</sup>	13,029	8,282	24,237	86%	193%	26,179	42,184	61%
o/w Swap costs	78	1,682	-365	n.m.	n.m.	-1,658	1,847	n.m.
Fees & Commissions	4,225	7,401	11,037	161%	49%	10,609	24,226	128%
Core Revenues	25,603	17,989	40,226	57%	124%	56,808	79,530	40%
Operating Costs	5,852	10,868	12,073	106%	11%	13,916	32,197	131%
Core Operating Income	19,750	7,121	28,153	43%	295%	42,892	47,333	10%
Trading and FX gains/losses	3,970	12,904	6,288	58%	-51%	10,358	22,738	120%
Trading excl. ECL hedge	2,894	8,506	5,403	87%	-36%	6,189	16,997	175%
ECL hedging	1,076	4,397	884	-18%	-80%	4,169	5,741	38%
Other income	137	321	600	338%	87%	801	2,083	160%
o/w income from subs	72	113	370	413%	227%	170	880	418%
Pre-provision Profit	23,858	20,345	35,041	47%	72%	54,052	72,154	33%
ECL net of collections	2,348	4,955	1,458	-38%	-71%	7,745	7,517	-3%
ECL (excl. currency impact)	1,271	558	573	-55%	3%	3,576	1,776	-50%
o/w Collections/Provision Reversals (-)	-1,200	-3,498	-2,480	107%	-29%	-7,300	-11,737	61%
Provisions for Risks and Charges & Other	28	57	33	18%	-43%	305	113	-63%
Pre-tax Income	21,482	15,332	33,550	56%	119%	46,002	64,523	40%
Tax	5,347	3,856	8,964	68%	132%	10,686	15,820	48%
Net Income	16,135	11,477	24,586	52%	114%	35,316	48,703	38%
RoTE	64%	34%	66%	2pp			46%	-9pp
RoA	6.2%	3.4%	6.2%	3bps	286bps	5.0%	4.5%	-49bps
CoR (excl. currency impact)	0.87%	0.30%	0.27%	-60bps	-2bps	0.91%	0.31%	-60bps

Notes:

.m.: not meaningfu

1. Interest income from CPI linkers includes only inflation impact on principal amount and does not include the interest income from fixed coupon rate

# **Bank-only income statement**

TL million	3Q22	2Q23	3Q23	y/y	q/q	9M22	9M23	y/y
Net Interest Income including swap costs	20,569	9,184	27,288	33%	197%	44,200	50,780	15%
o/w NII	20,705	7,601	27,703	34%	264%	46,412	49,132	6%
o/w CPI-linkers <sup>1</sup>	13,029	8,282	24,237	86%	193%	26,179	42,184	61%
o/w Swap costs	-136	1,584	-415	206%	n.m.	-2,212	1,648	n.m.
Fees & Commissions	3,840	6,583	9,765	154%	48%	9,623	21,493	123%
Core Revenues	24,410	15,768	37,053	52%	135%	53,823	72,272	34%
Operating Costs	5,562	10,394	11,454	106%	10%	13,124	30,702	134%
Core Operating Income	18,848	5,374	25,599	36%	376%	40,698	41,570	2%
Trading and FX gains/losses	3,792	12,311	6,083	60%	-51%	9,924	21,862	120%
Trading excl. ECL hedge	2,716	7,914	5,199	91%	-34%	5,755	16,121	180%
ECL hedging	1,076	4,397	884	-18%	-80%	4,169	5,741	38%
Other income	973	2,035	2,566	164%	26%	2,798	6,996	150%
o/w income from subs	902	1,824	2,357	161%	29%	2,200	5,786	163%
Pre-provision Profit	23,613	19,720	34,248	45%	74%	53,420	70,428	32%
ECL net of collections	2,387	4,942	1,585	-34%	-68%	7,777	7,699	-1%
ECL (excl. currency impact)	1,311	545	701	-46%	29%	3,608	1,958	-46%
o/w Collections/Provision Reversals (-)	-1,112	-3,358	-2,338	110%	-30%	7,060	-11,305	60%
Provisions for Risks and Charges & Other	18	23	25	40%	11%	276	71	-74%
Pre-tax Income	21,208	14,755	32,638	54%	121%	45,367	62,659	38%
Tax	5,073	3,279	8,052	59%	146%	10,052	13,956	39%
Net Income	16,135	11,476	24,586	52%	114%	35,315	48,702	38%
RoTE	64%	34%	66%	2рр	32pp	55%	46%	-9рр
RoA	6.6%	3.6%	6.7%	10bps	308bps	5.0%	4.5%	-49bps
CoR (excl. currency impact)	0.98%	0.32%	0.37%	-61bps	5bps	1.00%	0.38%	-62bps

Notes:

.m.: not meaningfu

1. Interest income from CPI linkers includes only inflation impact on principal amount and does not include the interest income from fixed coupon rate

# **ECL** details

TL million	3Q22	2Q23	3Q23	9M22	9M23
Provisions	3,547	8,453	3,937	15,045	19,255
Stage-1	1,363	1,745	954	3,486	4,867
Stage-2	1,086	991	1,035	4,683	5,270
Stage-3	1,098	5,716	1,949	6,876	9,118
Currency Impact	-1,076	-4,397	-884	-4,169	-5,741
Provision Reversals	-655	-2,015	-780	-4,229	-7,184
Collections	-545	-1,483	-1,700	-3,070	-4,554
ECL	1,271	558	573	3,576	1,776

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